

Transportation Commission May 19, 2016, Steamboat Springs, Colorado

Transportation Commission (TC) Workshops Thursday, May 19, 2016

Note: Materials for specific agenda items are available at <https://www.codot.gov/about/transportation-commission/meeting-agenda.html> by clicking on the agenda item on the schedule provided at this site.

PD 703.0 Amendment - Cash Balance Policy (Maria Sobota, Joshua Laipply)

Purpose: To amend Policy Directive (PD) 703.0 to incorporate the Capital Construction (Fund 400) Cash Balance Policy into the policy directive. The Office of Cash Management, within the Division of Accounting and Finance (DAF), is leading the establishment of a collaborative forecasting model and process management team to ensure effective and proactive management of the CDOT cash balance and spending authority. The anticipated approval in June 2016 of the management process and recommended monthly cash balance by the TC will provide the target values by which CDOT will begin to manage and affect change in the capital construction program up to 36 months into the future.

Discussion and Comments

- TC discussed the confidence level recommended by staff working with a consultant.
- An explanation of the Fund 400 Forecast model was given that recommends the monthly cash balance thresholds.
- Biggest expenditures for roadway improvements generally occur during the construction season in spring/summer months; Bridge improvements start in fall/winter when water levels are lower.
- TC supports this approach with semi-annual reporting of the cash balance to the TC.
- The CDOT Chief Financial Officer (CFO) recommended that a financial workshop be arranged to take place in June and December each year to comply with the TC's request for semi-annual cash balance reporting.

PMO/Cash Management Workshop (Josh Laipply, Maria Sobota, Jane Fisher)

Purpose: The Program Management Office (PMO) continues to evolve. CDOT is progressing toward better metrics and data to help forecast and manage the business. The asset management program is the largest part of the program that CDOT actively manages. Last month's TC presentation identified the need for better and new data/metrics to help the TC make informed policy decisions. The data presented was the PMO's proposal to refresh the monthly PMO workshop materials with better business analytics.

Requested Action:

- 1) Review new data and determine if suggested metrics meet the commission's needs.
- 2) Please see Budget Supplement for TC action required related to two Responsible Acceleration of Maintenance and Partnerships (RAMP) projects. Background information on these projects is provided in the PMO Workshop materials.

Discussion and Comments

- TC wants more frequent project status reports that are comprehensible.
- Each project wraps up several treatment types.
- The Executive Director sees two items to address:
 - Establish a clear project/program status reporting method.

- A clearer understanding of cash balance management in relation to project/program reporting.
- Statewide project information is important for TC members to have when talking with people throughout Colorado- good for public relations.
- Five hundred and twenty-one (521) projects are being tracked right now – the TC agreed that they do not want that level of detail.
- PD 703.0 (Identify the correct risk profile that is desired).
- Cash Balance – CDOT Regional Transportation Directors (RTDs) can pick projects from rolling list of multi-year projects and treatments – in order to provide the flexibility to bundle improvements effectively and efficiently.
- Not robbing Peter to pay Paul using this approach – need to explain this process more clearly to the TC.
- Staff needs to spend time with the TC to review cash management principles.

Transportation Commission Regular Meeting Thursday May 19, 2016

Roll Call

- Commissioners Barry and Schriener were excused. All other Commissioners were in attendance.

Audience Participation: Subject Limit: 10 minutes; Time Limit: 3 minutes

- The meeting took place in Steamboat Springs, Colorado and several City Council members were in attendance and welcomed the TC and CDOT staff.
- City Council Members Scott Ford, Tony Connell, and Robin Crossan, along with the Public Works Director, Chuck Anderson, all spoke regarding transportation concerns for Steamboat Springs and that area of the state. Key comments included:
 - SH 131 to get improvements to serve as a better alternate route to I-70 when Glenwood Canyon rock falls occur.
 - Heavy trucks using alternate routes in Steamboat Springs and their impact on the roads due to their weight and driver unfamiliarity with the city roads. Please continue to consider Steamboat Springs when considering alternate routes to I-70 and project improvements.
 - Encouraged CDOT to stay focused on investing on resiliency projects - I-70 closure impacts are a major local concern, and also plays a greater role for other areas of the state.
 - Would like to see more public private partnerships (P3) occurring in the area to support transportation projects – encouraged CDOT to continue to look for these types of opportunities.
 - There is a desire to have a Bustang – like program in the area. A local market district tax in Steamboat Springs supports promotion of air travel – city is looking for matching funds to support transit connections to area airports.
- Simba Run Condominiums representative spoke regarding the I-70 Underpass project in Vail that could potentially take land using eminent domain from the condominium association. The representative strongly recommended further discussion between CDOT and Simba Run to occur vs. moving forward with the property taking.

Comments of Individual Commissioners

- TC members thanked the representatives of Steamboat Springs for welcoming them and expressed how beautiful the area is.
- Excitement was expressed about the SH 9 wildlife crossing and the fire suppression system installed at Eisenhower Johnson Memorial Tunnel (EJMT).

- A TC member expressed the importance of bicycle travel and the desire for transit in District 7.
- Several events (meeting and conferences) were attended by TC members – one in Washington D.C with the U.S. DOT Assistant Secretary and another in Colorado where Don Hunt, Steve Parker, and Doug Aden attended.
- Ground breaking for the I-25/Arapahoe Road project took place with Mike Lewis, CDOT Deputy Executive Director.
- Last month Commissioner Peterson was recognized and given an award by the Denver Regional Council of Governments (DRCOG) for his work with them on transportation issues.
- The TC supported and thanked the people that spoke during the audience participation period.

Executive Director's Report (Shailen Bhatt)

- Transportation is beginning to resonate with the public as being important as it affects our daily lives.
- There is a great vision of what transportation could be, compared to what it is now.
- It is good to get out on the road and visit construction sites.
- Want to be optimistic about the funding of transportation, but legislative session did not provide additional funding.
- Denver is one of seven finalists in the Smart Cities Challenge. Secretary Foxx was in Denver two days ago (May 18th) – CDOT will leverage RoadX dollars with the application for this program; it is an exciting time for technology.
- Need to continue to ensure safe travel between Denver and Steamboat Springs, and to keep freight moving.

Chief Engineer's Report (Joshua Laipply)

- Lots of ground breaking and ribbon cuttings occurring – this is historically CDOT's biggest construction season due to the number of RAMP projects being built.
- Cone Zone program is notifying the public of construction projects in order to avoid construction areas when feasible.
- As of May 2, 2016, a pilot project with Executive Management oversight is the Project First Initiative– the Grand Avenue Bridge was the first of these projects to identify and assess CDOT and Contractor risks in more detail. See: <https://www.codot.gov/business/designsupport/design-docs/partnering-on-construction-projects> for more information.

High Performance Transportation Enterprise (HPTE) (David Spector)

- Testimony by the Executive Director was successful in stopping SB 123 from passing that would have restricted use of switchable transponders – CDOT will work to meet the goals and intent of the legislators, but will do so administratively. Motorcycles will be able to use toll lanes for free with no need for transponders, and switchable transponders will be provided free for HOV use on CDOT's express toll lanes (ETLs).
- Working on E-470 development framework for a messaging and communications campaign.
- I-70 Central – just conducted the second round of one-on-one meetings with proposers – went well – no unanticipated questions were raised.
- Met with lender/TIFIA in Washington, D.C. – needed to describe all of CDOT's enterprises (Bridge, and HPTE), meeting also went well with no unanticipated questions.
- Conducted first HPTE telephone town hall – provided education on funding issues and toll rates. About 3,000 people participated on the call. It was a successful event, and the first telephone town hall for Mr. Spector.
- HPTE Board meeting:
 - Approved I-25 North toll rates (on today's consent agenda)

- Several Interagency Agreements approved – one for fee for service – to be submitted to TC next month; several more are anticipated for TC approval as they are developed on a project basis.
- Many upcoming celebrations for US 36 – will be sure to send TC invitations to them all.
- I-70 Express Lane appears to support a trend of more travelers leaving the mountains later in the day, due to the more reliable travel times that can be expected.

Federal Highway Administration (FHWA) Division Report (John Cater)

- Three major ribbon cutting ceremonies – Arapahoe Road, EJMT and US6 & Garrison – all used creative funding strategies to finance these projects. CDOT and FHWA will need to continue pursuing these types of arrangements to keep projects moving.
- Two discretionary FAST Act programs – TIGER and FASTLANE – application periods have closed – FHWA received applications reflecting over fifty times the amount of money available to distribute. The Federal Land Access Program (FLAP) application period is due to close soon. The Colorado projects submitted are believed to be very competitive.
- Working with Director of E-470 on a \$70-80 million project to provide a third lane from Parker Road to about Smoky Hill; will be using CMGC approach/tool for this project. E-470 Director, Tim Stewart, is from Oklahoma and has coordinated closely with DOTs and FHWA in the past on his projects.

Statewide Transportation Advisory Committee (STAC) Report (Vince Rogalski)

- Statewide Transportation Plan (SWP) Lessons Learned STAC workshop occurred at the last meeting in April; 2040 SWP was the best plan so far and work is being done to ensure a continuing process and discussion will occur to improve the planning process further.
- A Freight Advisory Council (FAC) update was provided to the STAC – a focus of the FAC will be identifying the rural and urban critical freight corridors.
- Next STAC meeting is May 20th – tomorrow.

Act on Consent Agenda – Approved unanimously on May 19, 2016.

- a) Resolution to Approve the Regular Meeting Minutes of April 21, 2016 (Herman Stockinger)
- b) Legislative Memorial Designations (Andy Karsian)
- c) Repeal of Policy Directive 390.0 (Josh Laipply, Scott McDaniel, Herman Stockinger)
- d) Approve Updated Policy Directive 80.0 (Darrell Lingk, Herman Stockinger)
- e) FY 16 Maintenance \$50,000 to \$150,000 (Kyle Lester)
- f) Policy Directive 1602: Bicycle/Pedestrian Policy (Debra Perkins Smith)
- g) I-25 North Segment 2 Intra-Agency Agreement (David Spector)

Discuss and Act on the 11th Budget Supplement of FY 2016 (Maria Sobota) - Approved unanimously on May 19, 2016.

- \$1,306,375 – *Greeley Evans Transit Hub* – **FASTER Transit** – Bid adjustment for project award.
- \$1,794,963 – Transfer from the *Transportation Commission Contingency for Snow and Ice* to the Grand Junction, Eisenhower Tunnel and Durango Maintenance Sections. This request will fund 60% of the projected shortfall.
- \$465,100 – *Durango Property Emergency* – **TC Contingency Reserve Fund (CRF)** – Emergency building repairs to West US160 Maintenance location as discussed by Region 5 RTD in March 2016.
- Region 2:

- \$1,200,000–*US 50 - Purcell to Wills*– **FASTER Safety**-Due to underestimating the asphalt quantities for the project, additional funds are being requested and will be executed through Change Modification Order.
- \$560,000–*US50A AND DOZIER INTER. IMPROVEMENTS*– **RAMP Partnership Contingency**- Additional funds are needed to award project to provide intersection improvements in Canon City.

Adoption of the FY2017-FY2020 STIP (Jamie Collins, Maria Sobota) - Approved unanimously on May 19, 2016.

Received many comments regarding the I-70 Central project. The final STIP submitted for TC approval was revised to address typos, etc.

Vail Underpass Property Acquisition (Kathy Young) – Approved with an added whereas to the resolution - unanimously on May 19, 2016.

Approval was based on a revision to add a Whereas to page 2 of the resolution after the 3rd Whereas (being the fourth Whereas) – “the TC wishes to approve this resolution on condition that the petition of condemnation by Eagle County District Court will be dismissed by the Attorney General’s Office with legal counsel on record for CDOT.” The TC declared, via this resolution, that the public interest and convenience will be served by the proposed changes to I-70 by virtue of the Vail Underpass Project, and authorized the Chief Engineer to negotiate with the owners regarding the amount of damages, and tender such damages as estimated by him, and authorizes CDOT to proceed with condemnation of the Property in the event negotiations are unsuccessful.

Appointment of Nominating Committee - Approved unanimously on May 19, 2016.

The appointed and approved Nominating Committee includes:

- Commissioners Gifford, Hall and Hofmeister